Investing in African Mining Indaba
Cape Town - 2005

GROWTH, GROWTH and MORE GROWTH
It is our dream to grow ARM into a low-cost, globally competitive diversified mining company: please join us on this journey….

*Patrice Motsepe, Executive Chairman, ARM, February 2005*
Current features

• **ARM/Avmin transaction successfully bedded down**
  • An exciting growth company with diversified strength has emerged

• **Defined strategic plan’s Critical Success Factors being implemented by our experienced mining team**
  • Our “We Do It Better” management style has been introduced and is being implemented

• **An ability to add value operationally and strategically remain key drivers**

“We Do It Better…”
Mergers & acquisitions

• We are positioning for a year of corporate activity that is aligned to our growth strategy

• ARM is well positioned, with a strong balance sheet, to participate in future empowerment transactions in the resource sector

• Exciting PGM, manganese and iron ore growth opportunities being evaluated

• South African remains our prime area of operation

“We Do It Better…”
Project advancements

- Nickel joint venture announced with LionOre on Nkomati nickel mine and its large expansion project
  - Logical partnership
  - Both companies will use combined skills and experience to optimise project feasibility
  - Will accelerate project

- Significant Two Rivers PGM project in approval process
• ARM’s attractive African exploration portfolio to be appropriately structured and positioned

  • Initiatives underway to enhance current asset values
  • Objective to extract maximum value for ARM
  • Review will be completed mid-2005

“We Do It Better…”
Structure now simplified

*Asset held through the ARM Mining Consortium

**Assets held through a 50.3% shareholding in Assmang Limited

“We Do It Better…”
Project pipeline
Commencement of production

- Solid project pipeline
- Large resource base in key commodity sectors
- Long-life, high quality resources

“We Do It Better…”
Major PGM operation at Two Rivers

• Overview
  • Situated in Mpumalanga province – in partnership with Implats (ARM 55% and Impala 45%)
  • Planned at full production: 230 000oz PGMs a year (110 000oz of platinum)
  • Toll smelt and refine at Implats’ infrastructure
  • Current trial mining (+100kt) has confirmed all mining and geological assumptions – effectively moved project into ‘brownfield’ status
  • Funding being finalised – capital expenditure forecast at R1.2bn (50% project financeable)
Major PGM operation (cont.)

- Significant PGM - 4E - reserves and resources

<table>
<thead>
<tr>
<th>RESERVES</th>
<th>Moz</th>
<th>Mt</th>
<th>g/t 3 PGE + Au</th>
</tr>
</thead>
<tbody>
<tr>
<td>TOTAL (UG2 Reef only)</td>
<td>5</td>
<td>44.8</td>
<td>3.49</td>
</tr>
<tr>
<td>RESOURCES</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>TOTAL (UG2 &amp; Merensky reefs)</td>
<td>14.7</td>
<td>117</td>
<td>3.91</td>
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</tbody>
</table>

- Pt:Pd ratio of 5:3 – i.e. geologically different to the northern part of the Eastern Bushveld

- **Looking ahead**
  - Competitive operating cost forecast at full production, will be lowest quartile of world operators
  - Merensky Reef provides significant future option

“We Do It Better…”
Exciting nickel developments

Overview

- LionOre recently introduced to Nkomati at a 50% level in a transaction valued at US$48.5m
- Current high-grade MSB mine produces about 5kt nickel a year with significant by-product credits
- Large open-pit expansion being assessed: capex forecast at around about US$310m (around R2bn)
- On-site processing will be further enhanced to include fully-integrated smelting and refining using Activox® technology, which is owned by LionOre
- ARM and LionOre utilizing their joint skills and experience to review and improve the technical and economical feasibility of the expansion

“We Do It Better…”
Exciting nickel developments (cont.)

• Significant reserves and resources

<table>
<thead>
<tr>
<th>RESERVES</th>
<th>Mt</th>
<th>Ni (%)</th>
</tr>
</thead>
<tbody>
<tr>
<td>TOTAL</td>
<td>65</td>
<td>0.50</td>
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<table>
<thead>
<tr>
<th>RESOURCES</th>
<th>Mt</th>
<th>Ni (%)</th>
</tr>
</thead>
<tbody>
<tr>
<td>TOTAL</td>
<td>143</td>
<td>0.47</td>
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</tbody>
</table>

• Looking ahead
  • Trial mining underway: ore will be sent to LionOre’s Tati operation in Botswana for full-scale testing in its Activox demonstration plant
    • A positive result will reduce the discount factor and project decision could be moved forward
  • Expanded mine life estimated at 15 years: forecasting about 16 000tpa nickel and 100 000oz a year of PGMs
  • Will remain a competitive cost operation due to significant by-product credits

“We Do It Better…”
Iron ore exports on the increase

• **Overview**
  - Situated in Northern Cape province – open-pit operations
  - Total tonnage produced FY2004: 6.3 Mt
  - Logistical issues (railway and port) being addressed

• **Vast iron ore (Fe) reserves and resources**

<table>
<thead>
<tr>
<th>RESERVES</th>
<th>Mt</th>
<th>Fe (%)</th>
</tr>
</thead>
<tbody>
<tr>
<td>TOTAL</td>
<td>482</td>
<td>65.25</td>
</tr>
<tr>
<td>RESOURCES</td>
<td></td>
<td></td>
</tr>
<tr>
<td>TOTAL</td>
<td>1,215</td>
<td>64.58</td>
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</tbody>
</table>

• **Northern resources provide massive opportunity**
  - Feasibility study underway to assess the potential for a new mine capable of producing 10-15mtpa
    - Feasibility to be completed late 2005
    - Design/construction scheduled for completion in 2008
    - Ramp-up will coincide with rail/port capacity allocation upgrade in 2009/10

“We Do It Better…”
High-grade manganese deposits

Overview

- Gloria (low-grade) and Nchwaning (high-grade) – situated in Northern Cape province
- Ore mined for export market (1.4 Mt sold in FY 2004), as well as material ‘feed’ for ARM’s ferro-manganese smelters
- New shaft commissioned at Nchwaning – will compliment existing manganese production:
  - Costs will be lower: mechanised operations and infrastructure optimisation
  - Total manganese production capacity will be at 3.5Mtpa

Significant manganese reserves and resources

- Total reserves of 131Mt and total resources of 631Mt
- Quality ore that is much in demand from steel markets

Looking ahead

- Sales volumes anticipated to increase to 2.8Mt (2.2Mt export) over the medium-term (dependent on logistical issues being resolved)
ARM Exploration

Attractive exploration portfolio

- Portfolio to be structured and positioned for development and growth
- Value enhancing options under review: market has ascribed zero value to these assets and related growth prospects within ARM
- Advisors appointed
- Review process expected to be completed by mid-2005

Zambia:
- Zinc, lead, silver
- Exploration phase
- Nickel, PGMs
- Exploration phase
- Copper, cobalt
- Drill-ready targets
- Significant growth opportunity

DRC:
- Copper, cobalt
- Project in drill-out phase
- Resource: 8.13Mt @ 2.82% Cu and 96.1Mt @ 2.65% Cu

Namibia:
- Gold
- Project in feasibility phase
- Resource: 25.8Mt @ 1.14g/t

Resource:
- 6.7Mt @ 3.13% Cu
- 1.5Mt @ 5.18% Cu

“We Do It Better…”
Activities within the five focused action areas are well-advanced.

Operational excellence

‘Brownfield’ expansions

New project developments

Investor attractiveness

Acquisitive growth

SHAREHOLDER WEALTH CREATION

GROWTH

GROWTH

..and more..

“We Do It Better…”